



CITY OF CRESTVIEW CRA

OFFICE OF THE CITY CLERK

P.O. DRAWER 1209, CRESTVIEW, FLORIDA 32536

Phone # (850) 1560 Fax # (850) 682-8077

July 12, 2021

5:00 PM

Council Chambers

CRA Regular Meeting

The Public is invited to view our meetings on the City of Crestview Live stream a at <https://www.cityofcrestview.org> or the City of Crestview Facebook Page. You may submit questions on any agenda item in advance (by 3:00 PM Please) to cityclerk@cityofcrestview.org.

1. Call to Order

2. Pledge of Allegiance

3. Open Policy Making and Legislative Session

4. Approve Agenda

5. Presentations and Reports

5.1. Presentation of Check to Gordon Martial Arts.

6. Consent Agenda

6.1. Approval of the Minutes from the April 12, 2021 CRA Board Meeting.

7. Action Items

7.1. Approval of Mobility Study implementation

7.2. Request for Increase in Grant award for Hideaway Pizza

8. CRA Director Report

8.1. 2020 Annual Report

9. City Manager / CRA Administrator Report

10. Comments from the Board

11. Comments from the Audience

12. Adjournment

Note: The Presentations section is for items that were submitted by a citizen or group of Citizens no later than the Wednesday 2 weeks prior to the meeting to the Clerk's office for approval. These items will be scheduled under the section titles Presentations and Reports. Supporting documents must be submitted at this time to be on the regular agenda. All Action Item are for staff and elected officials only and must be submitted for approval no later than the Wednesday 10 days prior to the meeting. Those not listed on the regular agenda who wish to address the council should fill out a yellow card. The Card must be submitted to the City Clerk. Speaking time should be three minutes or less, large groups may designate a spokesperson. All remarks should be addressed to the Council as a whole and not to individual members. All meeting procedures are outlined in the Meeting Rules and Procedures brochure available outside the Chambers. If any person decides to appeal any decision made by the City Council with respect to any matter considered at such meeting or hearing, he or she will need a record of the proceedings, and that, for such purpose, he or she may need to ensure that a verbatim record of the proceedings is made, which record includes the testimony and evidence upon which the appeal is to be based. The City Council of the City of Crestview, Florida does not discriminate upon the basis of any individual's disability status. Anyone requiring reasonable accommodation as provided for in the American With Disabilities Act to insure access to and participation in the meeting should contact the Office of the City Clerk at (850)682-1560 prior to the meeting to make appropriate arrangements.



Staff Report

CITY COUNCIL MEETING DATE: July 12, 2021

TYPE OF AGENDA ITEM: Action Item

TO: Mayor and City Council
CC: City Manager, City Clerk, Staff and Attorney
FROM: Elizabeth Roy, City Clerk
DATE: 7/6/2021
SUBJECT: Approval of the Minutes from the April 12, 2021 CRA Board Meeting.

BACKGROUND:

Minutes are presented for approval in regular or special City Council or CRA meetings.

DISCUSSION:

Minutes are accomplished as soon as possible after any meeting of the City Council or CRA Board

Council and CRA members are requested to send any corrections to the City Clerk prior to the meeting so any corrections can be made.

Any amended minutes will be presented in the meeting for approval.

GOALS & OBJECTIVES

This item is consistent with the goals in A New View Strategic Plan 2020 as follows;

Foundational- these are the four areas of focus that make up the necessary foundation of a successful local government.

Communication- To engage, inform and educate public and staff

FINANCIAL IMPACT

There is no financial impact to the City.

RECOMMENDED ACTION

Staff respectfully requests that the Council approve the minutes from the April 12, 2021 CRA Board Meeting.

Attachments

1. 2021.04.12 CRA

Crestview Redevelopment Agency Meeting
April 12, 2021
5:00 PM
Council Chambers

The Regular Meeting of the Crestview Redevelopment Agency was called to order at 5:00 P.M. Members present were: Chairman Nathan Boyles, Vice Chairman Dr. Margareth Pierre-Larosse, Shannon Hayes, Joe Blocker, Cynthia Brown, Doug Capps, Andrew Rencich, Linda Parker. Also present were the honorable, City Manager Tim Bolduc, CRA Director Elizabeth Roy, CRA Attorney, and staff members.

CRA Special Meeting

1. Call to Order

This meeting was called to order by Chairman Boyles at 5:00 p.m.

2. Pledge of Allegiance

The pledge was led by Chairman Boyles.

3. Open Policy Making and Legislative Session

4. Approve Agenda

Chairman Boyles asked for any objections or changes to the current Agenda.

There were no objections or changes to the agenda it was approved by unanimous consent.

5. Reports and Presentations

6. Consent Agenda

6.1 Approval of the minutes from the February 8, 2021 and February 22, 2021 CRA Meetings.

Commissioner Boyles asked for approval or changes to the minutes.

There were no objections or changes to the minutes they were approved by unanimous consent.

7. Action Items

7.1 Discussion of CRA Mobility Study

Mr. Nodjomian of the Matrix Design Group presented the Board the final Mobility Study concerning the CRA.

Mr. Bolduc, City Manager interjected about what the Mobility Study was for and what is going to help the CRA accomplish.

A brief discussion ensued.

Chairman Boyles asked for action by the Board.

A motion made by Mr. Rencich to approve and adopt the Final Mobility Study and move to the first phase of design. Seconded by Mr. Hayes all yeas, zero nays motion carried by unanimous consent.

8. CRA Director Report

8.1 2020 Annual Report

Ms. Roy, CRA Director noted that due to the interest of time she informed the Board that the report was available on the website and if there were any questions to contact her office.

9. City Manager/CRA Administrator Report

10. Comments from the Board

Mr. Parker, business owner in the CRA district gave his thoughts concerning the mobility study.

11. Comments from the Audience

12. Adjournment

Elizabeth M. Roy
CRA Director

Nathan Boyles
Chairman

Minutes approve this ____ day of ____, 2021.



Staff Report

CRA MEETING DATE: July 12, 2021

TYPE OF AGENDA ITEM: Action Item

TO: CRA Board
CC: City Manager, City Clerk, Staff and Attorney
FROM: Elizabeth Roy, City Clerk
DATE: 7/8/2021
SUBJECT: Approval of Mobility Study implementation

BACKGROUND:

In July of 2020, the CRA advertised a Request for Proposal (RFP) for a Mobility Study to be conducted for the Crestview Downtown district.

The one bid received was from Matrix Design Group. The contract was awarded to them in October, 2020.

The Mobility Study was completed in the Spring of 2021 and presented to the CRA Board at the April 12th, 2021 quarterly meeting. At that meeting, the Board authorized the CRA Director and the City Manager to work with a design firm to move the plan forward.

DISCUSSION:

In March of 2021, the City solicited bids for engineering consultants. Several were selected, one of which was Matrix Design Group.

Due to their insight as the mobility study consultants, partnering with Matrix on the implementation/design stage of the project seems the most efficient and effective path.

The cost for Matrix to complete the implementation/design work for downtown is \$373,000 and completion is expected in the spring of 2022.

There is currently approximately \$400,000 available in the CRA budget for the implementation/design of the mobility study.

The Task Order consists of six (6) tasks as follows;

Task 1- Projects north of Railroad Avenue, Main Street Focused

Task 2- Pre-Design Activities

Task 3- Construction Documents

Task 4- Engineering Reports

Task 5- Final Plans

Task 6- Bidding Documents

The attached Task Order, map and schedule provide an overview of the work to be completed and the time it will take. Based on the provided schedule, Staff looks to put the project out for bid in early April.

GOALS & OBJECTIVES

This item is consistent with the CRA Strategic Plan 2020 Gateway to Opportunities as follows:

To revitalize the district capitalizing on current resources and recognized opportunities

1. Establish a revitalization task force to address economic and physical Revitalization
2. Maintain and Strengthen the Façade Grant Program
3. Develop green space, open space parks, and public plaza programs and promote connectivity within the community

To provide infrastructure for current and future needs

1. Develop and enforce building and site maintenance codes
2. Eliminate the informality in the enforcement of regulations
3. Develop a sidewalk restoration and maintenance program
4. Review a realign downtown streets for efficiency/eliminate dangerous intersections

Market the District

1. Build and develop an active marketing and branding program
2. Promote CRA district on website and all social media platforms
3. Clearly identify “Historic Downtown Crestview” and direct visitors and locals to the district
4. Develop “Gateways to Crestview”
5. Develop a cohesive “family” of wayfinding signs to the district

Enhance Public and Private partnerships

1. Re-emphasize and incentivize the Crestview Main Street Program
2. Refocus the Historic Preservation Board
3. Enhance the SR 85 Bridge

Enhance the Aesthetics of the District

1. Develop design guidelines for Facades, signage, landscaping , access and parking
2. Develop area around new courthouse/add public amenities
3. Eliminate informality of enforcement of regulations

Expand Activity in the District

1. Promote Arts in the downtown and entire CRA district

Economic Development in the District

1. Amend Comprehensive plan to mixed use for downtown district
2. Develop a commercial incentive program to encourage new development, economic activities and job creation

Connectivity

1. Develop an access road from Industrial Drive to Twin Hills Park
2. Develop a Bike path/pedestrian trail link to between downtown and Twin Hills Park
3. Connect Industrial Drive to Twin Hills park with new entrance

FINANCIAL IMPACT

The \$373,000 cost for the mobility implementation/design is a budgeted item in the current year.

RECOMMENDED ACTION

Staff respectfully requests that the CRA Board approve awarding the mobility study implementation/design project to Matrix Design Group at a cost of \$373,000.

Attachments

1. 210706 - Crestview Mobility Implementation Plan Revised
2. Crestview Mobility Implementation Schedule (Draft)

May 13, 2021(Revised July 6, 2021)

Mr Tim Bolduc
City Manager, City of Crestview
198 North Wilson Street
Crestview, FL 32539

Subject: Proposal – Crestview Mobility Implementation Plan

Dear Mr Bolduc,

Matrix Design Group, Inc. (Matrix) appreciates the opportunity to provide the City of Crestview with professional engineering services to develop ***Construction Documents for improvements to Main Street from US 90 to Railroad Avenue.*** The scope of the project builds upon the identified projects within the City of Crestview Community Redevelopment Agency Mobility Plan (Mobility Plan). Our integrated team of engineers, urban designers, and analysts will bring our combined experience to successfully deliver this project.

Deliverables:

- Conceptual design documents with revised Engineer’s Opinion of Probable Cost (EOPC)
- Construction documents, plans, specification, and (EOPC).

Due Date: All work will be completed, and deliverables provided to client on or before May 1, 2022.

Total cost: \$375,000 and is inclusive of all labor, materials, and travel.

Thank you again for the chance to partner with the City of Crestview on this exciting opportunity. If you have any questions, please do not hesitate to contact me at sal.nodjomian@matrixdesigngroup.com or via telephone at 850.333.3102.

Best Regards,

Accept / Decline

Sal M. Nodjomian, PE
Chief Executive Officer
Matrix Design Group, Inc.

Tim Bolduc
City Manager
City of Crestview, Florida

City of Crestview Mobility Implementation Plan

Exhibit A

Scope of Work

Task 1 - Project Management and Coordination

The Scope of Work provided below identifies the tasks to be completed to develop an Infrastructure Master Plan, that will include the following:

- Development of conceptual design with updated Engineer's Opinion of Probable Cost (EOPC).
- Final design, plans and specifications and EOPC for each the project scope listed below.

Task 1.1 - Project Coordination – Matrix will ensure all agency stakeholders identified at the onset of the project are engaged throughout the project. It is assumed the following agencies will be impacted:

- City of Crestview (Crestview) (8 meetings assumed)
- Gulf Power (1 meeting assumed)
- Other utility providers (2 meetings assumed)
- Miscellaneous communication companies (2 meetings assumed)

Task 1.2 - Project Management – Matrix will serve as the design project manager for this scope. There are several stakeholders that will be involved with the project, and we will actively manage through a series of meetings and other forms of communication. Assumed meetings and information include:

- Project Kick-off meeting (1 meeting) – we will schedule and conduct a project kick-off meeting with Crestview to discuss and confirm the vision and goals of the project as well as discuss project schedule and next steps.
- Progress meetings (26 meetings) – we will schedule progress meetings on a bi-weekly basis. These meetings will report on the progress of the project including project activities completed to date, schedule progress, follow-up on action items from previous meetings and discussion of new issues that have been uncovered. A set of minutes and action items will be distributed to all attendees.
- Monthly progress reports/invoices – we will provide a progress report each month that is attached to our monthly invoice. The progress report will identify tasks that were worked on during the previous month, tasks that are anticipated to be worked on the following month, and identify any issues that may impact the scope, schedule or budget of the project.
- Monthly schedule updates – we will update the project schedule monthly and be able to show progress against the agreed-upon baseline schedule.

Task 1.3 - Public Outreach – Our team will support the City with efforts related to public outreach and communications for the project. We will prepare materials for public meetings and meetings with council. We have assumed that City staff will conduct public meetings and provide feedback to the design team. In addition, we have also assumed that City staff will provide updates with council and provide feedback to the design team.

Construction Documents

Project Scope Definition

The Matrix team has developed scope for the Main Street project based on individual projects identified within the Mobility Plan, the proposed grouping of projects for this scope of work is listed below:

Group 1 – Projects north of Railroad Avenue, Main Street Focused

Group 1A (Main Street US 90 – Railroad Avenue)

Mobility Study Project ID	Project / Description
1	Cedar Ave at US 90 Intersection Improvements – Design to modify the intersection of Cedar Avenue with US 90
2 & 3	Main Street from US 90 to Industrial D Roadway and Streetscape Improvements -Design of Main Street roadway and streetscape improvements from US 90 to Industrial Drive.
5	Pine Avenue Roadway and Streetscape Improvements – Design for roadway and streetscape improvements for Pine Avenue from Wilson Street to Main Street
8	Beech Avenue Roadway and Streetscape Improvements – Design for roadway and streetscape improvements for Beech Avenue from Wilson Street to Ferdon Boulevard
N/A	Oakdale Avenue Roadway and Streetscape Improvements – Design for roadway and streetscape improvements for Oakdale Avenue from Wilson Street to Ferdon Boulevard
N/A	Woodruff Avenue Roadway and Streetscape Improvements – Design for roadway and streetscape improvements for Woodruff Avenue from Wilson Street to Ferdon Boulevard

Task 2 – Pre-Design Activities

The Matrix team will complete a series of data collection activities upon receiving notice to proceed. These data collection activities will include the following:

Task 2.1 - Topographic Survey – The Matrix team will provide a topographic and right-of-way survey for the project limits. Survey will include location of all right of way boundaries, topographic features, drainage features, doorways and building access points, and located utilities. The survey team will work with a utility locator to determine below grade facilities.

Task 2.2 – Subsurface Utility Investigation – Matrix will follow the Subsurface Utility Investigation best practices to determine the location of underground utilities within the limits of the project. We assume potholes will be required. As part of our preliminary design we will determine locations of potholes and coordinate the locations with the City. Once the need for potholes are finalized, we will provide a task order for the potholing activities.

Task 2.3 - Geotechnical investigation – The Matrix team will provide geotechnical investigation to determine the existing soil conditions to inform pavement design.

Task 2.4 – Environmental investigation – Matrix will provide a Phase 1 Environmental Site Assessment. Once Phase 1 is complete, we will provide recommendations to the City for any additional study that may be needed.

Task 3 - Construction Documents

Construction documents will be prepared for the submittal to the City of Crestview for infrastructure improvements and submitted through the City's review process. Packages will be submitted to the City at 60%, 90% and 100% design. The following plans will be submitted:

Task 3.1 - Roadway Plans – Matrix will prepare roadway construction documents (per City standards) based on the design criteria established in Task 3 and based on the Mobility Plan defined scope. Matrix will include sidewalk grading for the sidewalk and streetscape improvements for the project, all grading in the pedestrian way and access points into buildings will meet all Americans with Disabilities Act requirements, Title II.

Task 3.2 - Utility Plans– Matrix will work with impacted utility companies to identify infrastructure that needs to be relocated to accommodate the new roadway alignments. We will prepare plans that show these impacts as well as potential areas where the utilities can be relocated. Communication between the project team and the impacted utility companies will be continuous throughout the project design. Matrix will also prepare a utility matrix that will show the utility, utility owner, contact information, facility, as well as additional data. This task does not include design by Matrix and only includes coordination and identifying potential conflicts for the respective utility company's design.

Task 3.3 - Potable Water Plans - Matrix will provide water plans per City of Crestview standards and requirements for the project. We assume new facilities will not be required, and the design will focus on facilities that need to be relocated based on the roadway design.

Task 3.4 - Drainage Plans - Matrix will provide stormwater plans per City standards and requirements for the project. Plan and profile will be provided for below grade facilities. Design for water quality will be provided within the plans including plans and details for the improvements. Matrix will also analyze the drainage improvements along Oakdale Avenue near the intersection of Main Street where there are areas of inundation / minor flooding. Our team will prepare recommendations for improvements to reduce inundation / flooding at the drainage system to the City.

Task 3.5 - Erosion Control Plans - Matrix will provide erosion control plans for the project. The plans will include erosion control measures that meet the requirements of the City as well as appropriate details. Matrix will rely on the Contractor to apply for and obtain any state permits that may be required.

Task 3.6 - Landscape, Streetscape & Urban Design – The Matrix landscape team will prepare detailed design for the landscaping and streetscape for Main Street from the US 90 to Railroad Avenue. This will include full streetscape design for sidewalk paving and streetscape elements such as furnishings, lighting, etc.; coordination with drainage elements within the streetscape; selecting types of plant materials and locations of plant materials that will be low maintenance; and, a designed streetscape that promotes the City's vision of the street. These plans will be included in overall plan submittal and submitted to the City for review.

Task 3.7 - Irrigation Design – Irrigation plans for the project within the existing and proposed right-of-way will be provided for review and approval. Our team will verify the existing site conditions including the existing irrigation system and water tap connections as well as study the need for connections to future facilities to right size the design of the irrigation system.

Task 3.8 - Construction Phasing and Traffic Control Design – Matrix will prepare construction phasing plans and high-level traffic control plan sheets that implement the proposed construction phasing.

Task 3.9 - Specifications – Matrix will prepare technical specifications along with measurement and payment specifications for all bid items required to construct the project as part of the final construction document set. These will be prepared as revisions to FDOT specifications. Landscape specifications will be written as Special Provisions to FDOT specifications.

Task 3.10 - Cost estimate – Matrix will prepare an opinion of probable construction cost based on our final design plans and specifications. Upon review of the opinion of probable construction cost, the project team can determine if any scope items should be added or removed or if any bid alternatives should be created.

Task 3.11 - Submit Review Design Packages – The project team will prepare a design package at the 60%, 90% and 100% design levels consisting of the following items:

- Drainage report
- Roadway plan and profile design
- Storm drain plan and profile design
- Utility Plan Matrix and utilities to be potholed
- Streetscape / Landscape plan
- Engineers Opinion of Probable Cost
- Construction phasing

These deliverables will be submitted to the City for review and approval, we assume any referrals will be made by the City.

Task 3.12 - Design Review Meetings (3) – Matrix will schedule and conduct design review meetings where all impacted stakeholders can attend and review their comments on the design package. Matrix staff will take meeting notes to document the comments received and will prepare a design comment matrix with responses for distribution. Stakeholders will have an opportunity to review the Matrix proposed responses so that a consensus can be reached on how to address the design comments.

Task 4 - Engineering Reports

In addition to the construction documents, reports are required by the City to gain approval. Reports include a drainage report, sanitary sewer report, and traffic impact study.

Task 4.1 – Drainage Plan and Report – Matrix will provide a drainage report for the limits of Group 1A defined above. The report will provide the necessary hydrologic and hydraulic calculations per City standards to project the amount of developed storm water runoff and to size the required storm sewer system to convey the developed runoffs. Water quality capture volume and required sizing calculations will also be provided in the drainage report.

Task 5 - Final Plans

Matrix will address any final comments that are provided from the review of the 100% design package and submit for approval. Comments will be addressed and coordinated with the review agencies, and final Construction Drawings (CD's) will be prepared and submitted to the City for approval. The CDs will contain civil plans necessary for the City of Crestview to bid and construct the improvements for the project.

Task 5.1 – Final Plans: The Matrix team will prepare a final plan set for approval by the City, per the City's standards.

Task 5.2 – Specifications: Our team will prepare final specifications for the project to be included in the bid documents. Specifications will include measurement and payment for bidding.

Task 5.3 –Final Engineers estimate: Matrix will prepare a final opinion of probably construction cost based on our final design plans and specifications.

Task 6 – Bidding Documents

Matrix will prepare the construction documents for bidding through the City's process. It is our understanding that the following are required for bidding:

- Advertisement for Bid.
- Request for Bid.
- Development of Evaluation Criteria we have assumed a Best Value Approach.
- Evaluation of bids and recommendations of selection to City.
- Preparation of Notice to Award.

We have assumed that the City will provide all documents for standard City requirements and contracts.

Exclusions and Assumptions

The following services are excluded from this scope of work and task order:

- Environmental Limited Site Investigation / Phase 2 are excluded from the scope.
- All agency fees are excluded and shall be paid directly by the Owner
- All work will be completed in AutoCAD and MS office format and as required by the review agencies.

- Infrastructure design not stated in the above text is excluded.
- Supporting documentation for financing or regulatory packages that are not specifically referred to in the scope of services is excluded.
- Construction management, construction inspections and construction support services are excluded and will be included in a future task order.
- Improvements to utility infrastructure that is not identified in the scope above is excluded.
- Construction Management and Inspection will be provided in a separate scope and is not included in this proposal and fee.

Recommended Future Studies

The Mobility Plan identified several additional projects to improve the overall mobility for all modes. We suggest that the City continue to develop a comprehensive plan to implement and incorporate the mobility projects into the City's capital improvement plan. Our recommendations would include grouping of projects, as shown below, to create design and construction programs, developing conceptual design and defining or refining capital cost to implement the improvements.

Group 1B (Wilson Street US 90 – Railroad Avenue)

Project ID	Project
30	Wilson Street Roadway, Streetscape and Bike Facility Improvements US 90 to Railroad Ave.
6	Pine Avenue Parking Lot – Parking lot design.
7	Wilson St / Hickory Ave / Cedar Ave Roadway Improvements – Provide on-street parking as part of Hickory, Cedar, and Spring St roadway extensions.

Group 1C (Placemaking north of Railroad Avenue)

Project ID	Project
4	Courthouse Ter Plaza – Create pedestrian plaza by closing roadway to traffic and reconstructing as a plaza.
31	Wayfinding Sign Plan – Develop wayfinding signage for downtown

Group 2 – Projects South of Railroad Avenue Main Street Focused

Group 2A (Main Street Railroad Avenue – SR 85)

Project ID	Project
28	Main St (South Roadway and Streetscape Improvements) – Main Street improvements from Industrial Drive to SR 85.
29	Main Street at SR 85 Pavement Marking Refresh – Refresh striping on SR 85.
17	MLK Parking Lot – Design of parking lot.

Group 2B (Railroad Avenue – SR 85)

Project ID	Project
30	Wilson Street Roadway, Streetscape and Bike Facility Improvements Railroad Ave – SR 85 from Railroad Avenue to SR 85

Group 3 – Projects South of Railroad Avenue Main Street Focused

Group 3A (Railroad Avenue Pedestrian Improvements)

Project ID	Project
11	Multi-use Pathway to Twin Hills Park
13	Railroad Ave One Way Conversion
14	W Railroad Ave One Way Conversion
15	Main Street Pedestrian Railroad Crossing
16	Wilson St Pedestrian Railroad Crossing



**City of Crestview
Mobility Plan Projects**

Pedestrian Improvements

- Existing Sidewalk
- Proposed Sidewalk

Bike Improvements

- Proposed Multi-Use Path
- Proposed Bike Lanes
- Proposed Sharrow

Traffic Improvements

- Proposed Street Closure
- Proposed Street Extension
- Proposed Street Modification
- Proposed One-Way Street

Key Projects

- Infrastructure Improvements
- Engineering Study or Master Plan

- Planning Area / CRA District
- Park
- Water
- Highway
- Railroad





Project List

Short-Term : < 5 years
Mid-Term: 5 - 10 years
Long-Term: > 10 years

Project ID	Project Name	Street Name	From	To	Parking	Street Transformation	Pedestrian	Bike/Multi-Use paths	Priority	Status	Magnitude of Cost	Description
1	Cedar Ave at U.S. 90 intersection improvements	Cedar Ave	Cedar Ave	U.S. 90		Modify intersection with U.S. 90 to prevent wrong way movement. (V10)	Reduce intersection crossing distance for enhanced safety		High	Short-term	\$25,000	Extend curb line along U.S. 90 to end of on-street parking along Cedar Ave to reduce incidents of wrong way driving
2	Main St from U.S. 90 to Courthouse Ter Roadway and Streetscape Improvements	Main St	U.S. 90	Courthouse Ter	Convert angled parking to parallel parking, except in front of courthouse.	Construct Main St character area roadway cross-section.	Widen sidewalks; reduce intersection crossing distance to enhance safety; provide streetscape amenities	Sharrow (B9) pavement marking; Add bike parking as part of streetscape	High	Long-term	\$883k - \$1.03M	Develop roadway and sidewalks along Main St consistent with the Main St Character Area; Parallel parking - exception: angled parking remains Infront of court house; Provide streetscape amenities; Add sharrow pavement markings <i>Cost estimate assumes: Platinum Streetscape features for high end and Silver Streetscape for low end; Does not include underground utilities.</i>
3	Main St from Courthouse Ter to Industrial Dr Roadway and Streetscape Improvements	Main St	Courthouse Ter	Industrial Dr	Convert angled parking to parallel parking	Construct Main St character area roadway cross-section.	Widen sidewalks; reduce intersection crossing distance to enhance safety; provide streetscape amenities	Sharrows (B9) and bike parking; Add bike parking as part of streetscape	High	Mid-term	\$1.4M - \$1.7M	Develop roadway and sidewalks along Main St consistent with the Main St Character Area; Provide streetscape amenities; Add sharrow pavement markings <i>Cost estimate assumes: Platinum Streetscape features for high end and Silver Streetscape for low end; Does not include underground utilities .</i>
4	Courthouse Ter Plaza	Courthouse Ter	U.S. 90	Main St		Roadway modification to construct plaza (V1)	Create pedestrian plaza	Add bike parking	High	Long-term	\$690K - \$1.2M	Close Courthouse Ter roadway to vehicular traffic and convert into a pedestrian plaza and public park; Provide small event area, art, and clock tower; Expand Veteran's Memorial; Add bike parking
5	Pine Ave Roadway and Streetscape Improvements	Pine Ave	Main St	Wilson St	Convert angled parking to parallel parking	Construct Pine Ave character area roadway cross-section. (V8)	Widen sidewalks; provide streetscape amenities	Add bike parking as part of streetscape	Medium	Mid-term	\$100,000 - \$200,000	Develop roadway and sidewalks along Pine Avenue consistent with the Pine Avenue Character Area; Provide streetscape amenities; Potential to convert Pine Ave to two-way to improve access and circulation <i>Cost estimate assumes: Minimal streetscape; Does not include underground utilities</i>
6	Pine Ave Parking Lot	Pine Ave Private Lot	NA	NA	Develop public parking lot at the northwest quadrant of Pine Avenue and Wilson Street. (V13)				Medium	Long-term	Need preliminary design and real estate cost	Develop public parking lot at the northwest quadrant of Pine Ave and Wilson St.
7	Wilson St/Hickory Ave / Cedar Ave Roadway Improvements	Wilson St/Hickory Ave / Cedar Ave / Spring St	U.S. 90	Spring St	Provide on-street parking as part of Hickory Ave, Cedar Ave, and Spring St roadway extensions	Extend Hickory Avenue, Cedar Avenue, and Spring Street to U.S. 90. (V2, V7)	Provide sidewalk as part of roadway extension		Medium	Long-term	Need preliminary design	Extend Hickory Ave, Cedar Ave, and Spring St to connect Spring St to U.S. 90; Realign to remove from the six-way intersection with U.S. 90, Main Stt, and Hickory Ave.

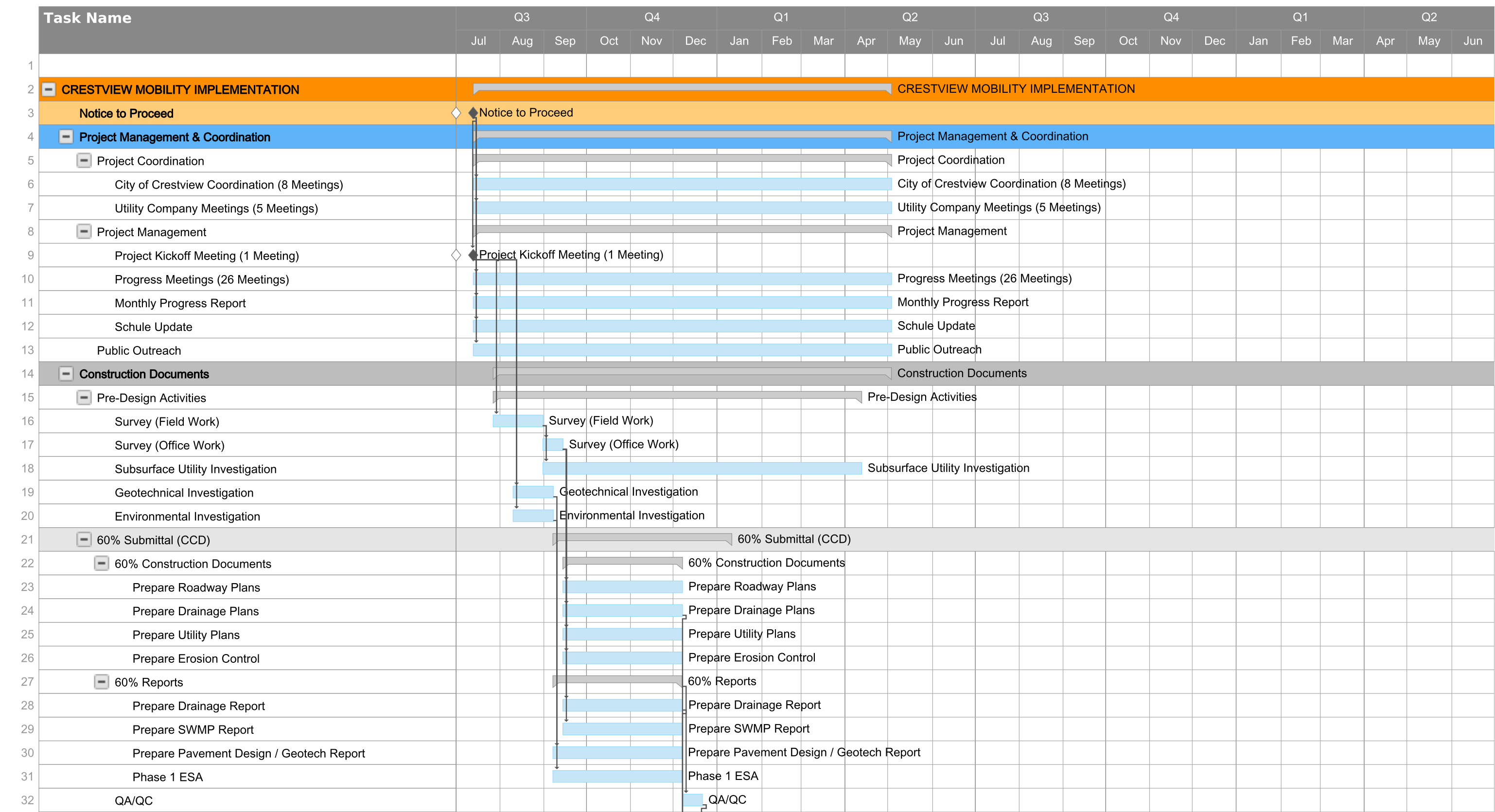
Project ID	Project Name	Street Name	From	To	Parking	Street Transformation	Pedestrian	Bike/Multi-Use paths	Priority	Status	Magnitude of Cost	Description
8	Beach Ave Roadway and Streetscape Improvements	Beech Ave	Main St	Wilson St	Convert to angled parking to parallel parking	Convert roadway to two way street (V9)	Widen sidewalks; provide streetscape amenities		Low	Long-term	Need preliminary design	Develop sidewalks along Beech Avee consistent with the Pedestrian Character Area; Provide streetscape amenities; Convert Beech Ave to two-way to improve access and circulation
9	Industrial Dr Parking Lot (West of SR 85)	Industrial Dr Private Lot (west of SR 85)	Woodruff Ave	NA	Develop public parking lot along west side of SR 85 overpass between Industrial Drive and Woodruff Avenue. (V11)		Provide pedestrian crossing from public parking lot to multi-use pathway to Twin Hills Park		High	Short-term	\$310K	Develop public parking lot along west side of SR 85 overpass between Industrial Dr and Woodruff Ave. Consider extending parking lot by vacating Woodruff Ave right-of-way to include with the proposed public parking lot to increase number of spaces. <i>Cost Estimate does not include property purchase or building demo.</i>
10	Industrial Dr Parking Lot (East of SR 85)	Industrial Dr Private Lot (east of SR 85)	Vacant parcels between Woodruff Ave and Industrial Dr	NA	Develop public parking lot along east side of SR 85 overpass between Industrial Drive and Woodruff Avenue. (V3, V12)		Provide pedestrian crossing from public parking lot to multi-use pathway to Twin Hills Park		Low	Long-term	Need preliminary design and real estate cost	Develop public parking lot along east side of SR 85 overpass between Industrial D and Woodruff Ave. Consider extending parking lot by vacating Woodruff Avenue right-of-way to include with the proposed public parking lot to increase number of spaces.
11	Multi-use Pathway to Twin Hills Park	Industrial Dr	Wilson St	US 90			Improved pedestrian connectivity with multi-use pathway	Develop a multi-use path that connects to Wilson Street, Main Street, Twin Hills Park, and U.S. 90. (B3)	High	Long-term	\$206,000	Develop a multi-use path that connects to Wilson St, Main St, Twin Hills Park, and U.S. 90. This multi-use path should continue north along Industrial Dr beyond the CRA district. <i>Cost Estimate does not include trees, streetscape, or roadway improvements on Industrial Dr.</i>
12	Industrial Dr Roadway Extension to U.S. 90	Industrial Dr (east of SR 85)	Brett St	McCaskill St		Connect the two segments of Industrial Drive. (V6)			Medium	Long-term	Need preliminary design to determine cost estimate	Connect the two segments of Industrial Dr to improve access to US 90.
13	Railroad Ave One Way Converion	Railroad Ave	Main St	Wilson St		Convert roadway to one way street (V15)			High	Short-term	< \$1,000	Convert Railroad Ave from two-way traffic to one-way due to the narrow existing roadway width (<20 feet).
14	W. Railroad Ave One Way Conversion	W. Railroad Ave	Main St	Wilson St		Convert roadway to one way (V16)			High	Short-term	< \$1,000	Convert W. Railroad Ave from two-way traffic to one-way due to the narrow existing roadway width (<20 feet).
15	Main St Pedestrian Railroad Crossing	Main St (Railroad Crossing)	Industrial Dr	Railroad Ave		Improved crossing + drainage	Add sidewalk across tracks. (P3)		High	Short-term	\$120,000-\$200,000	Extend the sidewalk along the east side of Main St across the railroad, including a safe pedestrian crossing. <i>Cost estimate assumes: 5' sidewalk crossing tracks with curb and gutter. No change to gate arms, circuitry or railroad house. No new track panels or drainage improvements. Includes Resurfacing of asphalt in railroad right-of-way.</i>

Project ID	Project Name	Street Name	From	To	Parking	Street Transformation	Pedestrian	Bike/Multi-Use paths	Priority	Status	Magnitude of Cost	Description
16	Wilson St Pedestrian Railroad Crossing	Wilson St (Railroad Crossing)	Railroad Ave	W Railroad Ave		Improved crossing + drainage	Add sidewalk across tracks (P4)		High	Short-term	\$120,000-\$200,000	Extend the sidewalk along the east side of Wilson St across the railroad, including a safe pedestrian crossing. <i>Cost estimate assumes: 5' sidewalk crossing tracks with curb and gutter. No change to gate arms, circuitry or railroad house. No new track panels or drainage improvements. Includes Resurfacing of asphalt in railroad right-of-way.</i>
17	MLK Parking Lot	Martin Luther King Jr. Ave - Private Lot	SR 85	Main St	Convert private lot to public parking (V4); Convert roadway to create additional parking area (V14)		Provide sidewalk on Industrial Drive adjacent to the parking lot construction		High	Short-term	Need preliminary design and real estate cost	Convert private lot to public parking. Extend parking lot by converting Woodruff Ave right-of-way into parking area connected to the adjacent private properties.
18	MLK Street Light Improvements	Martin Luther King Jr Ave	Lloyd St	Spring St		Street lighting			High	Short-term	\$133,400	Install additional street lights along Martin Luther King Jr Ave to improve visibility and night time conditions
19	MLK Sidewalk Improvements	Martin Luther King Jr Ave	Lincoln St	Lloyd St			Construct sidewalk on north side of roadway (P1)		High	Mid-term	\$30,268	Construct sidewalk on north side of roadway from Lincoln St and Lloyd St
20	MLK Roadway and Streetscape Improvements	Martin Luther King Jr. Ave	Lloyd St	Spring St	Parking lanes on both sides of roadway	Street lighting + roadway cross-section + drainage improvements (Martin Luther King Jr character area)	Construct sidewalk on both sides of the roadway (P3)	Sharrow pavement markings (B10)	High	Long-term	Need preliminary design	Develop sidewalks along Martin Luther King Jr Ave consistent with the Martin Luther King Jr. Character Area; Add sharrow pavement markings.
21	Railroad Ave Sidewalk Improvements	Railroad Ave (east of SR 85)	Chestnut Bypass/ SR 85	Hathaway St			Add sidewalk on one side of roadway or along tracks (P#)		Low	Long-term	\$20,000	Construct sidewalk along the north side of Railroad Avenue connecting Main St to Hathaway St.
22	Chestnut Ave Sidewalk Improvements	Chestnut Ave	Chestnut Bypass/ SR 85	Griffith Ave			Add sidewalk on one side of roadway (P2)		High	Short-term	\$20,000	Construct sidewalk along the north side of Chestnut Ave connecting Main St to Hathaway St.
23	Walnut Ave Sidewalk Improvements	Walnut Ave (east of SR 85)	SR 85	Griffith Ave			Add sidewalk on one side of roadway (P#)		Low	Long-term	\$20,000	Construct sidewalk along the north side of Walnut Ave connecting SR 85 to Hathaway St.
24	Hathway St Roadway and Sidewalk Improvements	Hathaway St	Chestnut Ave	US 90		Construct Bike Connectivity Character Area	Add sidewalk	Bike Lanes (B7)	Low	Long-term	Need preliminary design	Add bike lanes consistent with the Bike Connectivity Character Area.
25	Hathway St Railroad Crossing	Hathaway St (Railroad Crossing)	Purl Adams Ave	Railroad Ave		Construct Bike Connectivity Character Area; construct crossing	Add sidewalk across tracks (P2)	Bike Lanes (B7)	Low	Long-term	\$350,000 - \$500,000	Add improve roadway crossing and install pedestrian crossing consistent with the Bike Connectivity Character Area.
26	Multi-Use Pathway to Twin Hills Park adjacent to Railroad (North Side of Tracks)	NA	Industrial Dr	Hathaway St				Multi-Use Path (B4)	Low	Long-term	Need preliminary design	Develop a multi-use path connecting Downtown and Twin Hills Park north of the railroad and under the SR 85 overpass.

Project ID	Project Name	Street Name	From	To	Parking	Street Transformation	Pedestrian	Bike/Multi-Use paths	Priority	Status	Magnitude of Cost	Description
27	Multi-Use Pathway to Twin Hills Park adjacent to Railroad (South Side of Tracks)	NA	SR 85	Hathaway St				Multi-Use Path (B5)	Low	Long-term	Need preliminary design	Develop a multi-use path connecting Downtown and Twin Hills Park south of the railroad and under the SR 85 overpass. This will require easement acquisitions.
28	Main St (South) Roadway and Streetscape Improvements	Main St (South)	Industrial Dr	SR 85		Construct Main St South character area roadway cross-section.	Widen sidewalks	Sharrows (B9) and bike parking	Low	Long-term	Need preliminary design	Develop roadway and sidewalks along Main St consistent with the Main St South Character Area; Exception: angled parking remains in front of court house; Provide streetscape amenities; Add sharrow pavement markings
29	Main St at SR 85 Pavement Marking Refresh	Main St (South)	Field Ave	SR 85		Pavement marking refresh			High	Short-term	< \$7,000	Refresh roadway pavement markings on Main St
30	Wilson St Roadway, Streetscape, and Bike Path Improvements	Wilson St	U.S. 90	SR 85		Construct Wilson St Character Area roadway cross-section	Sidewalk improvements	Multi-Use Path (B1)	Medium	Long-term	Need preliminary design	Develop a multi-use path consistent with the Florida Greenways & Trails System Plan and the Wilson St Character Area.
31	Wayfinding Sign Plan	Downtown Crestview							High	Mid-term	Need preliminary design	Develop and implement wayfinding signs for Downtown
32	Main St at SR 85 Traffic Study	Main St (South) / Field	SR 85	Wilson St					Low	Mid-term	Need Project Scope	Conduct intersection study for intersection improvements.
33	SR 85 Mobility and Access Study	SR 85	U.S. 90	Wilson St					Low	Mid-term	Coordinate with FDOT	Coordinate with FDOT to Conduct mobility study and engineering study for SR 85. Evaluate signal warrant study for Griffith Ave and Oakdale Ave. Develop access management plan for intersections and private driveways.
34	U.S. 90 Mobility and Access Study	U.S. 90	Enzor Rd	Wilson St					Low	Short-term	Coordinate with FDOT	Coordinate with FDOT to Conduct mobility study and engineering study for U.S. 90. Develop access management plan for intersections and private driveways.
35	Twin Hills Park Master Plan	Twin Hills Park							Low	Mid-term	Need Project Scope	Conduct Twin Hills Park Master Plan

Crestview Mobility Implementation

Crestview Mobility Implementation Plan



Task Name		Q3			Q4			Q1			Q2			Q3			Q4			Q1			Q2		
		Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun
33	60% Review						60% Review																		
34	60% Review Construction Documents						60% Review Construction Documents																		
35	Submit to City	◇					◆ Submit to City																		
36	Crestview Review						Crestview Review																		
37	Comments to Matrix	◇					◆ Comments to Matrix																		
38	60% Review Reports						60% Review Reports																		
39	Submit to City	◇					◆ Submit to City																		
40	Crestview Review						Crestview Review																		
41	Comments to Matrix	◇					◆ Comments to Matrix																		
42	90% Submittal (CCD)						90% Submittal (CCD)																		
43	90% Construction Documents						90% Construction Documents																		
44	Address Comments						Address Comments																		
45	90% Reports						90% Reports																		
46	Address Comments						Address Comments																		
47	QA/QC						QA/QC																		
48	90% Review						90% Review																		
49	Submit to City	◇					◆ Submit to City																		
50	Crestview Review						Crestview Review																		
51	Comments to Matrix	◇					◆ Comments to Matrix																		
52	100% Submittal (CCD)						100% Submittal (CCD)																		
53	100% Construction Documents						100% Construction Documents																		
54	Address Comments						Address Comments																		
55	100% Reports						100% Reports																		
56	Address Comments						Address Comments																		
57	QA/QC						QA/QC																		
58	100% Review						100% Review																		
59	Submit to City	◇					◆ Submit to City																		
60	Crestview Review						Crestview Review																		
61	Comments to Matrix	◇					◆ Comments to Matrix																		
62	Final Construction Documents						Final Construction Documents																		
63	Address Comments						Address Comments																		
64	Final Reports						Final Reports																		
65	Address Comments						Address Comments																		
66	Final Review						Final Review																		
67	Submit to CCD	◇					◆ Submit to CCD																		
68	Crestview Review / Signatures						Crestview Review / Signatures																		
69	Approved Plans (Crestview)	◇					◆ Approved Plans (Crestview)																		



Staff Report

CRA MEETING DATE: July 12, 2021

TYPE OF AGENDA ITEM: Action Item

TO: CRA Board
CC: City Manager, City Clerk, Staff and Attorney
FROM:
DATE: 7/7/2021
SUBJECT: Request for Increase in Grant award for Hideaway Pizza

BACKGROUND:

On August 10, 2020 the CRA board approved a façade grant for Hideaway Pizza in the amount not to exceed \$2272.16.

DISCUSSION:

Covid 19 slowed the progress and completion of the project.

In May of 2021 the completed documents and proof of payment were submitted to the CRA director.

Due to the rising costs the actual cost for the project went from \$4131.20 to \$5725.00.

The 50% match for the new costs would be \$2862.50.

Staff is requesting that the CRA board approve the additional \$590.34 for the grant to Hideaway Pizza.

GOALS & OBJECTIVES

This item is consistent with the CRA Strategic Plan 2020 Gateway to Opportunities as follows:

To revitalize the district capitalizing on current resources and recognized opportunities

1. Maintain and Strengthen the Façade Grant Program

To provide infrastructure for current and future needs

Market the District

Enhance Public and Private partnerships

Enhance the Aesthetics of the District

1. Develop design guidelines for Facades, signage, landscaping , access and parking
2. Develop area around new courthouse/add public amenities

3. Eliminate informality of enforcement of regulations

Expand Activity in the District

Economic Development in the District

Connectivity

FINANCIAL IMPACT

There are sufficient funds in the Grant program to fund the increase in the Façade Grant for Hideaway Pizza.

RECOMMENDED ACTION

Staff respectfully requests that the CRA Board approve the increase in the Façade Grant for Hideaway Pizza from \$2272.16 to \$2862.50.

Attachments

1. Old estimates
2. Final Documents

345

INVOICE

ADREWS
MARINE FABRICATION

9-C-2 EGLIN AFB, FL
FWB, FL
Ft. Walton Beach, FL 32548
PHONE 850.225.2206

SUBMITTED TO HIDEAWAY PIZZA	PHONE	DATE 3/22/20
AND ZIP CODE	JOB NAME	JOB LOCATION
DATE OF PLANS	JOB PHONE	

submit specifications and estimates for:

REPAIR + WELD 2 BRACES
ON AWNING

\$400.⁰⁰

Propose hereby to furnish material and labor - complete in accordance with above specifications, for the sum of:
dollars (\$ **400.⁰⁰**).

ment to be made as follows:

material is guaranteed to be as specified. All work to be completed in a workman-
ner according to standard practices. Any alteration or deviation from above specifica-
tions involving extra costs will be executed only upon written orders, and will become
extra charge over and above the estimate. All agreements contingent upon strikes,
accidents or delays beyond our control. Owner to carry fire, tornado and other neces-
sary insurance. Our workers are fully covered by Workman's Compensation Insurance.

Acceptance of Proposal - The above prices, specifications
and conditions are satisfactory and are hereby accepted. You are authorized to do the
work specified. Payment will be made as outlined above.

Authorized
Signature _____

Note: This proposal may be
withdrawn by us not accepted within _____ days.

Signature _____

Canvas Specialties & Custom Marine Fabrication, Inc.

18 Hollywood Blvd. SW
Fort Walton Beach, FL 32548
850-664-6300, FAX 664-7597
email: canvasspecialties@gmail.com

Estimate

DATE	ESTIMATE #
3/20/2020	10627E

NAME / ADDRESS
Hideaway Pizza

DESCRIPTION	TOTAL
Recover 3 awnings with pre constraint fabric laced on with a valence	3,520.00T
***50% deposit of \$1874.40 is due to activate this invoice	
Florida State Tax 6%	211.20
Florida sales tax is 6.5%	

Please see attached Terms & Conditions. Terms & Conditions must be signed and accepted in order for work to commence.

TOTAL \$3,731.20

Phone #	Fax #
8506646300	850-664-7597

Web Site
canvas-specialties.com

PAID
04/29/2021

Date	Invoice #
10/27/2020	10603

PAID
04/29/2021

PAID
04/29/2021

ADREWS
MARINE FABRICATION

• Ft. WALTON BEACH, FL 32548
PHONE 850.225.2206

9-C-2 EQUINOX
FURN, Etc.

SUBMITTED TO
HIDEAWAY PIZZA

PHONE

DATE
3/22/20

JOB NAME

JOB LOCATION

AND ZIP CODE

DATE OF PLANS

JOB PHONE

submit specifications and estimates for:

REPAIR + WELD 2 BRACES
ON AULLING

\$400.00

PAID

Propose hereby to furnish material and labor - complete in accordance with above specifications, for the sum of: _____ dollars (\$ 400.00),

ment to be made as follows:

Authorized
Signature _____

Note: This proposal may be
withdrawn by us not accepted within _____ days.

Signature _____

Acceptance of Proposal - The above prices, specifications
and conditions are satisfactory and are hereby accepted. You are authorized to do the

Signature _____





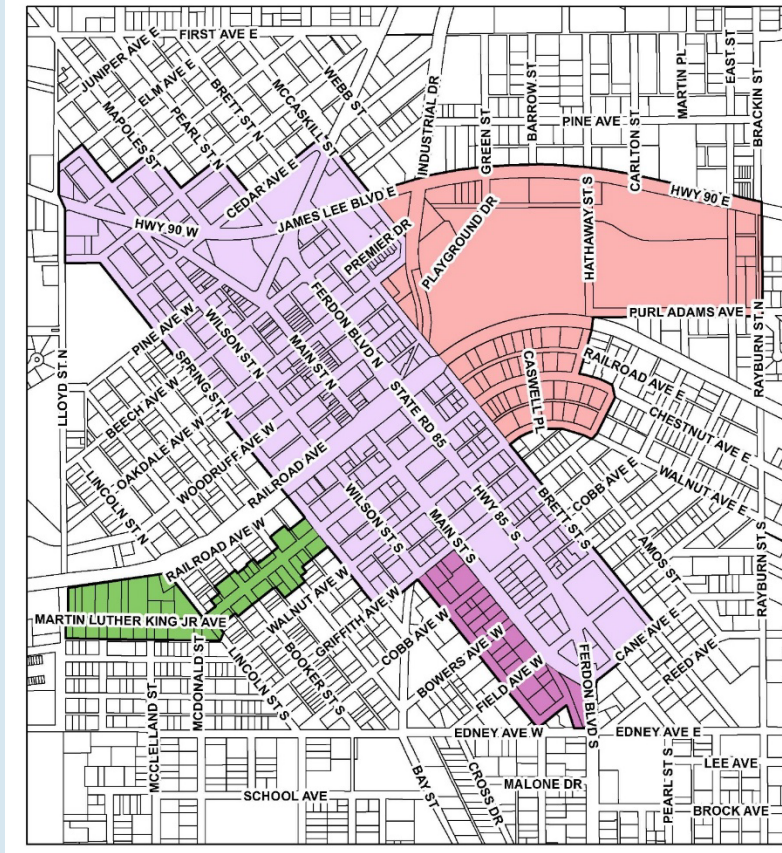
Crestview Community Redevelopment Agency 2020 Annual Report



Elizabeth Roy, CRA Director
cityclerk@cityofcrestview.org
850-682-1560 x 250



CRESTVIEW CRA AREA



CRA PROPERTY VALUES

BASE YEAR:	\$ 12,452,562
CURRENT YEAR:	\$ 33,446,950



CRA 2019-2020 BOARD AND STAFF



Crestview Community Redevelopment Agency
Gateway to Opportunity for a New View of the
CRA

CRA Board of Commissioners

Joe Blocker



Shannon Hayes



Andrew Rencich



Cynthia Brown



Harry LeBeouf, Jr



Margareth Larose



Linda Parker



Nathan Boyles
Chairman
Ad Hoc Member



Elizabeth Roy
City Clerk, CRA Director



CRA Attorney – Jonathon Holloway



CRESTVIEW CRA VISION

“To encourage redevelopment within the district that will enhance the quality of life of the community, while maintaining historical significance.”





CRESTVIEW CRA MISSION

*“To enhance the quality of life through
redevelopment”*





CRESTVIEW CRA STRATEGIC PLAN

In July of 2019, the Crestview Community Redevelopment Agency developed a Strategic Plan to guide the CRA through the remainder of 2019 and into the year 2020 and beyond.

8 focus areas were determined to be the most important moving forward, while staying within the established CRA Plan.

The entire CRA Strategic Plan may be viewed on the Website at:

<http://www.cityofcrestview.org/DocumentCenter/View/1532/2020-Strategic-Planning>

*or a copy may be received by contacting the
CRA Director at*

cityclerk@cityofcrestview.org



CRESTVIEW CRA STRATEGIC PLAN FOCUS AREAS

*Goal 1: To Revitalize the District
Capitalizing on Current Resources and
Recognized Opportunities*

*Goal 2: To Provide Infrastructure for Current
and Future Needs*

Goal 3: Market the District

*Goal 4: Enhance Public and Private
Partnerships*

Goal 5: Enhance the Aesthetics of the District

Goal 6: Expand Activity in the District

Goal 7: Economic Development in the District

Goal 8: Connectivity



CRESTVIEW CRA 2019-2020 FINANCIAL REVIEW

TOTAL ASSETS AS OF OCTOBER 1, 2019		\$ 1,151,630.89
TOTAL REVENUES 2019-2020		\$ 379,388.78
GENERAL FUNDS	\$ 157,200.80	
County Donation	\$ 50,000.00	
Interest	\$ 6,544.80	
FRDAP Refund	\$ 100,000.00	
Other	\$ 656.00	
TAX INCREMENT FUNDS	\$ 222,187.98	
County TIF	\$ 76,347.98	
City TIF	\$ 145,840.00	
TOTAL REVENUES INCLUDING CARRY FORWARD		\$ 1,531,019.67
EXPENDITURES		
ADMINISTRATIVE	\$ 7,828.00	
SUPPLIES	\$ 114.96	
ADMINISTRATIVE	\$ 1,155.22	
DUES/INSURANCE	\$ 2,468.00	
CONFERENCE/TRAINING	\$ 1,367.32	
SANITARY SERVICES	\$ 1,025.00	
LEGAL SERVICES	\$ 1,697.50	
CRA PROGRAMS	\$ 551,467.55	
MARKETING	\$ 9,385.31	
MAIN STREET PARTNERSHIP	\$ 50,000.00	
DOWNTOWN BEAUTIFICATION	\$ 8,496.00	
GRANTS/INCENTIVE	\$ 210,950.00	
PARKING/SIGNAGE	\$ 271,064.30	
PARK IMPROVEMENTS	\$ 1,571.94	
TOTAL EXPENDITURES		\$ 559,295.55
FUND BALANCE		\$ 25,000.00
TOTAL ASSETS AS OF SEPTEMBER 30, 2020		\$ 946,724.12



CRESTVIEW CRA 2020 Accomplishments

*The future of the Crestview CRA
Is looking very bright for 2021 and beyond...*



*Gateways signs are complete and direct
visitors to the Historic Downtown Area.*



Several improvement grants were awarded in 2020 for upgrades to buildings in the District.



Work is progressing on the new downtown parking lot and will be complete Spring of 2021.

Our CRA Mobility Study has been a major emphasis and will be complete in the Spring of 2021.

